

A WORLD OF INFORMATION AT YOUR FINGERTIPS



Certificate of Membership

This is to certify that

McKinsey Electronics

Is a Member of ERAI, Inc.
Certificate #589395282-0523

A handwritten signature in black ink, appearing to read "Mark A. Snider", written over a horizontal line.

Mark A. Snider, President:



May 9, 2023

Date

May 2, 2023

Member Since

May 1, 2024

Valid Until